

Thank you for taking the time to review and comment on PMI's *Standard for Project Management* (Standard). Before you begin your review, we would like to call your attention to some of the changes made from the Fifth to the Sixth Edition of the Standard section of *A Guide to the Project Management Body of Knowledge* (*PMBOK® Guide*), and provide you with some background on those changes.

Key Concepts

Many key concepts addressed in the first three chapters of the *PMBOK® Guide* are covered, in abbreviated form, in **Section I** of the Standard. Section II of the Standard contains a description of the project management processes, organized by Process Group, along with their key benefits, inputs and outputs.

Processes

The Process Groups remain the same in the Sixth Edition, although two Knowledge Areas have new names:

- *Project Time Management* is now *Project Schedule Management*, emphasizing the importance of scheduling in project management. This aligns with PMI's *Practice Standard for Scheduling*.
- *Project Human Resource Management* is now *Project Resource Management*. We discuss both team resources and physical resources in the processes of this Knowledge Area.

There are three new processes in the Sixth Edition:

- *Manage Project Knowledge* is part of the *Executing Process Group* and *Project Integration Management* knowledge area.
- *Implement Risk Responses* is part of the *Executing Process Group* and *Project Risk Management* knowledge area.
- *Control Resources* is part of the *Monitoring and Controlling Process Group* and *Project Resource Management* knowledge area.

Estimate Activity Resources is still part of the *Planning Process Group*, but it is associated with *Project Resource Management* processes instead of *Project Schedule Management* processes.

In addition, some processes have different names. For example, to align with research showing that project management is more about facilitating and managing than controlling, we have shifted several processes from a *Control* function to a *Monitor* function. In other cases, we have aligned the process name with the intent of the process. The chart below identifies the name changes.

Fifth Edition	Sixth Edition
Perform Quality Assurance	Manage Quality
Plan Human Resource Management	Plan Resource Management
Control Communications	Monitor Communications
Control Risks	Monitor Risks
Plan Stakeholder Management	Plan Stakeholder Engagement
Control Stakeholder Engagement	Monitor Stakeholder Engagement

The function of the *Close Procurement* process has now been captured within *Control Procurements* and *Close Project or Phase*. Research shows that few project managers have the authority to formally and legally close a contract. Project managers are responsible to determine that work is complete, records indexed and archived, and responsibilities transferred appropriately. Thus, we have now included work associated with *Close Procurements* within the aforementioned processes.

Project Management Plan Components and Project Documents

Please note the following changes to the project management plan components and project documents:

- The components of the project management plan that are inputs to a process, or that are updated as outputs from a process, are not listed individually in the inputs or outputs. Rather, the project management plan is the input and project management plan updates is the output.
- Beneath the input/output table, a list of potential project management plan components is identified. However, the components of the project management plan that will be inputs or updated depends on the needs of the project.
- Project documents are listed as an input and project documents updates is listed as an output, as appropriate. Beneath the input/output table there is a list of potential project documents that may be inputs, or may be updated as an output. The needs of the project will determine the actual project documents that should be inputs or updated as an output.

Thank you again for taking time to review this Standard.

Sincerely,
The *PMBOK® Guide*—Sixth Edition Committee