

2010



# Quarterly Forum 4

## Power UP Your Career: The Effective Management of Time in Complex Projects

The project management industry's ability to effectively manage time is getting worse. Research shows most complex projects failed to adequately manage time, most finished late and the situation is getting worse over time. Interestingly, the degree of failure seems to be the same regardless of industry, the size of the penalties imposed for late completion and regardless of the form of contract used.

What the research did uncover was the significant difference in performance between simple and complex projects and on complex projects, between those using effective time-management compared to those that did not. The research found:

- The outcome on simple projects was not influenced by the use, or non-use of time-management; success and failure rates remained the same.
- The outcome on complex projects was directly influenced by the effective use of time-management processes. The better the use, the better the outcome.

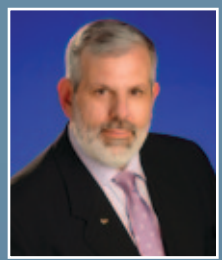
In response to this challenge, a group of international experts (including Weaver) have developed a Guide to Good Practice in the Management of Time in Complex Projects (the Guide). This work has been completed and the Guide will be published in November 2010.

The Guide has introduced a range of practical ideas to enhance the effective management of time in complex projects, of all type and in all industries, which will be the focus of this workshop:

- The need for effective planning ahead of scheduling and the different objectives of these two processes.
- The concept of 'schedule density' and the need to schedule at an appropriate level of detail based on the personnel currently working on the project and the contemporary knowledge available to the project team.
- The need for on-going dynamic scheduling to manage time. Traditional contracts set up a fixed schedule that is used for the 'historical reporting of failure'. The Guide advocates processes for proactively minimising delays using schedule density.
- The need to contemporaneously assess the impact of delaying events in real time based on accurate and current schedules to allow effective mitigation.

This workshop will identify the key elements within the Guide that proactively contribute to the successful delivery of complex projects, relate these ideas to practical examples of their use and offer a way forward to improve time management in all types of project.

### Invited Guest Speaker



**Patrick Weaver**  
PMP®, PMI-SP, FAICD

Patrick is the Managing Director of Mosaic Project Services Pty Ltd, an Australian project management consultancy business specialising in project control systems and a PMI endorsed Registered Education Provider. He is a Fellow of the Australian Institute of Company Directors (FAICD), and a member of the PMI College of Scheduling, College of Performance Management and the PMI Melbourne Chapter (Australia).

Patrick has over thirty five years experience in the Project Management industry. His career was initially focused on the planning and managing of construction, engineering and infrastructure projects initially in the UK and then Australia. The last twenty years has seen his businesses and experience expand to include the successful delivery of project scheduling services and PMOs in a range of government, ICT and business environments; with a strong focus on project management training during the last decade. His consultancy work encompasses: developing and advising on project schedules, developing and presenting project management training courses, managing the development of internal project control systems for client organisations and assisting with dispute resolution and claims management.

He has presented papers at a wide range of project management conferences in the USA, Europe, Asia and Australia, has been part of the organising committee for two PMI Congresses in the Asia-Pacific region and has an on-going role with the PMOZ conference in Australia and World Project Management Week.

### AGENDA

8.45am	Registration / Networking
9.30am	Welcome Speech by SK Khor PMP® CSM Founder of MSCPMP Circle
10.00am	<b>POWER UP YOUR CAREER:</b> <b>The Effective Management of Time in Complex Projects</b> PATRICK WEAVER PMP®, PMI-SP, FAICD
12.15pm	<b>Group Photo</b>
1230pm	Lunch

**Venue** : Banguet Hall 1, Tropicana Golf & Country Resort, Petaling Jaya  
**Date** : 14 Oct 2010, Thursday  
**Time** : 8.45am – 1.30pm

#### REGISTRATION (Mandatory, Absolutely No Walk-In)

1 Delegate	RM200.00
<ul style="list-style-type: none"> <li>• Please email your name, designation, organisation, PMI Number, PMP® Number, email ID, mobile phone to <a href="mailto:mpc@asiaictpm.com">mpc@asiaictpm.com</a> or call Ms Yap at +60.3.76651988 ext 101</li> </ul>	
Subscriber of MSCPMP Circle	FREE
<ul style="list-style-type: none"> <li>• Online registration available at <a href="http://www.AsiaICTpm.com/mpc">www.AsiaICTpm.com/mpc</a></li> </ul>	

Seat confirmation, map and entrance instruction to this EXCLUSIVE venue will be sent to you.

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