

The new CAPM exam, to be released in 2023, will continue to test the common practices and fundamentals of project management but will expand to integrate content across predictive, business analysis, and agile principles – all to ensure professionals know how to use different project delivery approaches. Please see the Exam Content Outline (ECO) for complete details or visit https://www.pmi.org/certifications/certified-associate-capm

We know you have been preparing for the CAPM using the *A Guide to the Project Management Body of Knowledge* (*PMBOK® Guide*) or other study material. We also know that Agile and Business Analysis may be new to you. We created this reference study guide to help you navigate the multiple reference books including the PMBOK® Guide to focus your study time. In the table below, you can find the name of the reference book, the chapter, section, and/or figure reference as specified and where in the Exam Content Outline it is covered. This document was designed to be comprehensive to be utilized as needed.

Book	Book	Exam Content Outline (ECO) Domain#	ECO	Reviewed
	Chapter/Section		Task	
A Guide to the Project Management Body of Knowledge	3	Predictive, Plan-Based Methodologies	1	
	3.4	Project Management Fundamentals and Core Concepts	4	
	2.1.1.2; 2.3.5	Predictive, Plan-Based Methodologies	3	
	2.1.1.3; 2.2.5; 2.6	Agile Frameworks/Methodologies	5	
(PMBOK®	2.1.1.4	Business Analysis Frameworks	2	
Guide) –	2.1.1.4	Project Management Fundamentals and Core Concepts	3	
Seventh Edition	2.1.1.4; 2.1.1.5	Project Management Fundamentals and Core Concepts	4	
(July 2021) PMI	2.1.1.4	Project Management Fundamentals and Core Concepts	5	
	2.1.1.4; 2.1.1.5	Agile Frameworks/Methodologies	2	
	2.1.1; 4.6.9	Business Analysis Frameworks	3	
	2.1.2; 2.3.7; 2.8.5	Project Management Fundamentals and Core Concepts	1	
	2.2.1.3; 2.3.1	Business Analysis Frameworks	1	
	2.2; 2.2.1; 2.2.4.4	Project Management Fundamentals and Core Concepts	3	
	2.3.5; 4.4.3	Agile Frameworks/Methodologies	2	
	2.4.2.3	Predictive, Plan-Based Methodologies	1	
	2.4.4; 2.5.7; 2.8.4	Project Management Fundamentals and Core Concepts	4	
	2.4.4; 2.6.2.1	Project Management Fundamentals and Core Concepts	5	
	2.4.4, 2.5.4	Project Management Fundamentals and Core Concepts	3	
	2.4; 2.6; 2.6.3.1	Project Management Fundamentals and Core Concepts	2	
	2.5.2; 2.6	Business Analysis Frameworks	6	
	2.5.7; 2.6.2.2	Agile Frameworks/Methodologies	3	
	2.5.7; 3.4; 4.6.1	Business Analysis Frameworks	4	
	2.6; 2.7.2.2	Agile Frameworks/Methodologies	4	
	2.7.2.3	Predictive, Plan-Based Methodologies	2	
	2.7.2.3; 4.4.2	Predictive, Plan-Based Methodologies	3	
	2.7.2.4; 4.4.1	Business Analysis Frameworks	5	
	3.3; 4.4	Project Management Fundamentals and Core Concepts	5	
	4.2.6.1	Project Management Fundamentals and Core Concepts	5	



Book	Book	Exam Content Outline (ECO) Domain#	ECO	Reviewed
	Chapter/Section		Task	
	4.2.7.4	Project Management Fundamentals and Core Concepts	2	
	4.4.1; 4.4.3	Project Management Fundamentals and Core Concepts	5	
	4.4.1; 4.6.1	Project Management Fundamentals and Core Concepts	4	
	4.6.2 - 4.6.5	Project Management Fundamentals and Core Concepts	2	
	4.6.6	Agile Frameworks/Methodologies	5	
	4.6.6	Project Management Fundamentals and Core Concepts	3	
	4.6.6, 4.6.8	Business Analysis Frameworks	6	
	Fig 2.11; Glossary 2	Agile Frameworks/Methodologies	3	
	Fig 2-24	Predictive, Plan-Based Methodologies	2	
	Fig 2-24	Predictive, Plan-Based Methodologies	3	
	Glossary	Predictive, Plan-Based Methodologies	1	
	Glossary	Project Management Fundamentals and Core Concepts	1	
	Glossary	Project Management Fundamentals and Core Concepts	4	
	X2.2	Project Management Fundamentals and Core Concepts	3	
	X5.2	Project Management Fundamentals and Core Concepts	5	
A Guide to the Project	1.2; 2.1.1	Project Management Fundamentals and Core Concepts	1	
Management Body	2.3.6	Agile Frameworks/Methodologies	5	
of Knowledge (PMBOK® Guide) –	2.4.1	Project Management Fundamentals and Core Concepts	2	
Seventh Edition (and The Standard for	3; 3.1	Project Management Fundamentals and Core Concepts	1	
Project	3.2; 3.11	Agile Frameworks/Methodologies	5	
Management) (July 2021) PMI	3.10	Project Management Fundamentals and Core Concepts	4	
Agile Practice	2.1, 3.1.4	Agile Frameworks/Methodologies	1	
Guide PMI	3	Predictive, Plan-Based Methodologies	1	
	3.1.2	Agile Frameworks/Methodologies	2	
	4.3.2; 4.3.5	Agile Frameworks/Methodologies	5	
	5.2.3, 6.8	Business Analysis Frameworks	3	
	5.2.4	Project Management Fundamentals and Core Concepts	5	
	5.2.5, 5.2.7, 5.4.1	Agile Frameworks/Methodologies	5	
	5.2.6	Agile Frameworks/Methodologies	4	
	5.2.7, 5.2.8	Agile Frameworks/Methodologies	2	
	5.4.1	Agile Frameworks/Methodologies	2	
	5.4.1	Agile Frameworks/Methodologies	3	
	5.5.2	Business Analysis Frameworks	4	
	A1-2	Agile Frameworks/Methodologies	5	
	A3.2	Agile Frameworks/Methodologies	2	
	A3.2, A3.4	Agile Frameworks/Methodologies	4	
	A3.2, Glossary 2	Agile Frameworks/Methodologies	3	
	A3.7	Agile Frameworks/Methodologies	5	



Book	Book	Exam Content Outline (ECO) Domain#	ECO	Reviewed
	Chapter/Section	A. I. France and A. Marthadalas in	Task	
	A3.8	Agile Frameworks/Methodologies	1	
	Glossary	Agile Frameworks/Methodologies	3 & 4	
	Table 5-1	Agile Frameworks/Methodologies	3	Ш
Business Analysis for Practitioners:	1.6.1	Project Management Fundamentals and Core Concepts	5	
	1.7.2	Business Analysis Frameworks	3	
	2.3.1; 2.3.4	Business Analysis Frameworks	1	
A Practice	2.4.2	Business Analysis Frameworks	3	
Guide PMI	2.5.4	Business Analysis Frameworks	5	
	3.2	Business Analysis Frameworks	4	
	3.3.1.1	Project Management Fundamentals and Core Concepts	5	
	3.4.11	Business Analysis Frameworks	2	
	3; 4; 4.4	Business Analysis Frameworks	3	
	4.12	Business Analysis Frameworks	1	
	4.10.11.2	Business Analysis Frameworks	6	
	4.5.5.3; 4.13.1	Business Analysis Frameworks	2	
	4.5.5.4	Project Management Fundamentals and Core Concepts	5	
	5	Project Management Fundamentals and Core Concepts	1	
	5.1; 6	Business Analysis Frameworks	3	
	5.4.2; 5.6.1	Business Analysis Frameworks	2	
	5.6.1	Business Analysis Frameworks	6	
	5.8.1	Business Analysis Frameworks	1	
	5.8.3.4	Business Analysis Frameworks	4	
	6.3.2	Business Analysis Frameworks	6	
	6.5.3.1	Agile Frameworks/Methodologies	5	
	6.5; 6.7.1	Business Analysis Frameworks	6	
	7.3.2.8; 7.3.2.9	Business Analysis Frameworks	3	
Effective	7	Project Management Fundamentals and Core Concepts	2	
Project Management: Traditional, Agile, Extreme, Hybrid Robert K. Wysocki	8	Business Analysis Frameworks	1	
	10	Business Analysis Frameworks	6	
	10, 15	Predictive, Plan-Based Methodologies	1	
	Fig 14.7, Fig 15.12	Agile Frameworks/Methodologies	1	
	Fig 3.4	Business Analysis Frameworks	3	



Book	Book Chapter/Section	Exam Content Outline (ECO) Domain#	ECO Task	Reviewed
Project Management Answer Book, 2nd Edition Jeff Furman	1	Project Management Fundamentals and Core Concepts	3	
	1 - Q17; 11 - Q2	Project Management Fundamentals and Core Concepts	4	
	3; 14	Predictive, Plan-Based Methodologies	1	
	4 - Q16	Agile Frameworks/Methodologies	5	
	4 - Q20	Agile Frameworks/Methodologies	2	
	6.9	Business Analysis Frameworks	6	
	11; 12- Q10	Project Management Fundamentals and Core Concepts	3	
	12 - Q24; 14 - Q5	Project Management Fundamentals and Core Concepts	5	
	14 - Q35	Agile Frameworks/Methodologies	2	
	Figure 12-2	Project Management Fundamentals and Core Concepts	3	
The PMI Guide	4.1.2.2	Project Management Fundamentals and Core Concepts	5	
to Business	4.4.2.8	Business Analysis Frameworks	6	
Analysis	4.5; 4.5.2; 4.5.5; 4.6	Business Analysis Frameworks	4	
(December	5	Business Analysis Frameworks	2	
2017) PMI	5.1.1; 5.5.2.1	Business Analysis Frameworks	3	
	5.4.3; 7.7	Business Analysis Frameworks	1	
	5.5.2.7	Agile Frameworks/Methodologies	3	
	6.2; 6.3.1	Business Analysis Frameworks	3	
	7; 7.2.2.17	Business Analysis Frameworks	6	
	7.2	Business Analysis Frameworks	4	
	7.2.1; 7.3.2.8	Business Analysis Frameworks	3	
	7.5.2.2; 7.7.2.6	Business Analysis Frameworks	2	
	8.2.2.5	Business Analysis Frameworks	6	
	8.3.2.8	Agile Frameworks/Methodologies	5	
	9.1.1.1	Business Analysis Frameworks	4	
	8; 8.3.4; 9	Business Analysis Frameworks	3	
	X3.1.1	Business Analysis Frameworks	2	